

# ANNUAL REPORT 2021

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**TSA**

TORONTO  
SOCIETY OF  
ARCHITECTS

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## Table of Contents

Letter from the TSA Executive	05
Numbers	09
Events	17
People	29
Sponsors + Partners	39

## **A message from the 2021 TSA Executive**

2021 was a challenging year.

With continued pandemic restrictions, limits to social gatherings, and the fatigue that comes from months of constant adaptation and uncertainty, the past 12 months have been trying not only for our Society, but for all our members, their families and co-workers. People are tired as we try to balance personal and professional responsibilities with ever-changing rules and new variant waves.

Yet despite this challenging context, as we look back to what we have achieved in 2021, we can't help but be in awe of the work accomplished by our tireless volunteers and staff. In a year marked by unpredictability, we are proud that our Society has been a constant source for connection, community and the sharing of ideas.

For a second year in a row, social gathering restrictions meant virtual programs were at the heart of our Society's activities. From virtual tours to online lectures, digital networking events to webcam discussions, our members and volunteers continued to engage even when staying apart. While the novelty of these digital offerings might be waning, their popularity certainly isn't. Our lectures alone saw a 49% increase in audience, and our Year of Public Art Instagram series has been our most popular and well received social media initiative to date.

It is clear that digital programming has made the TSA more accessible, engaging with audiences far beyond our traditional catchment area and allowing us to better serve our members outside the city core. While we certainly look forward to seeing everyone in person soon, we are excited to continue to grow our digital programs and the new opportunities they offer.

While virtual was the norm, we did see the return of some in-person programming in 2021 — albeit adapted to this new pandemic context. In August, our TSA tour guides were back on the streets, with smaller groups and new voice amplifying devices, sharing the stories behind our city’s architecture and landscapes. The early fall saw the return of our much anticipated Volunteer Appreciation Party and a scaled-back edition of the Architecture and Design Film Festival. Even Gingerbread City tested the in-person waters with a month-long window display on Bloor Street during the holiday season. These forays back to in-person were a reminder of the support required to make these initiatives happen, and balancing these programs with our new digital offerings will be a central challenge in our upcoming year.

2021 also saw a lot of behind-the-scenes work as task groups, committees and the TSA Executive set the stage for new areas of work for our Society and looked towards planning for our long-term sustainability. Most notably, the work done throughout the summer and fall by the Climate Action Task Group and the K-12 Outreach Task Group will play a significant role in shaping our initiatives for years to come as we look to expand our work in these two key areas. As for the TSA Executive, many discussions have been had about the future of our Society, including what will be required to sustain our growth as our reach and programming continue to expand. Succession planning, staffing and fundraising are all areas that will require significant attention as we look towards the TSA’s future.

Speaking of growth, we would be remiss not to mention the continued growth we have seen in membership numbers. In 2021, we welcomed 143 new members ( a 7.6% growth compared to 2020) with the largest growth being in the intern architect membership. We are incredibly grateful to our membership for their continued support and commitment.

Unfortunately, while growth characterised both our programming and membership in 2021, when it comes to fundraising, we are still far

below our pre-pandemic numbers. While this year saw a considerable improvement over 2020 fundraising numbers, the cancellation for a second year in a row of the TSA BASH had a significant impact on sponsorships. Looking to move away from depending on a single event for fundraising, 2021 saw the roll-out of our new sponsorship program with opportunities for support and recognition throughout the year. While still in its early days, we hope this model provides a more sustainable fundraising scheme that provides even better recognition to our generous supporters.

We cannot end this year-in-review without mentioning our TSA staff. This year we said goodbye to many familiar faces, including Francis May, Sarah Garland and Marta O’Brien. Our tours coordinator for a decade, we were honoured to be able to successfully nominate and elect Marta as an Honorary Member of the OAA in recognition for her work advancing public appreciation of architecture. We are deeply thankful for all the work Francis, Sarah and Marta have done for our Society, and wish them the best in their future endeavours.

Uncertainty and change were constant themes in 2021, and we are proud of what we have been able to deliver despite the ever-changing circumstances. As we look towards another year of unknowns, we are confident that our members, staff and volunteers will be able to navigate whatever 2022 throws at us.

On behalf of the Toronto Society of Architects Executive,



Megan Torza  
Chair



Ana-Franisca de la Mora  
Vice-Chair



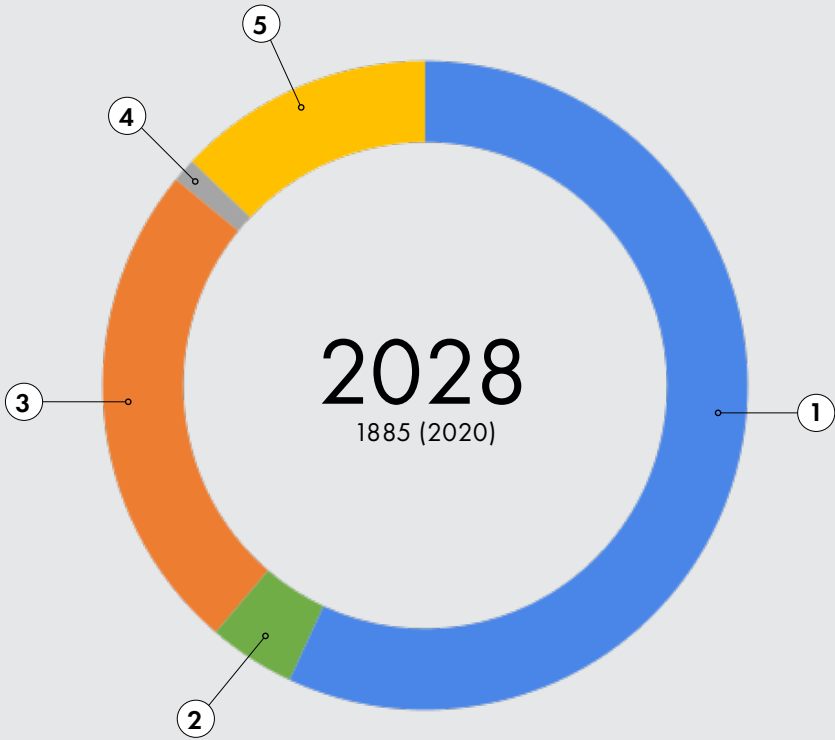
Alana Young  
Treasurer

NUMBERS

# Numbers

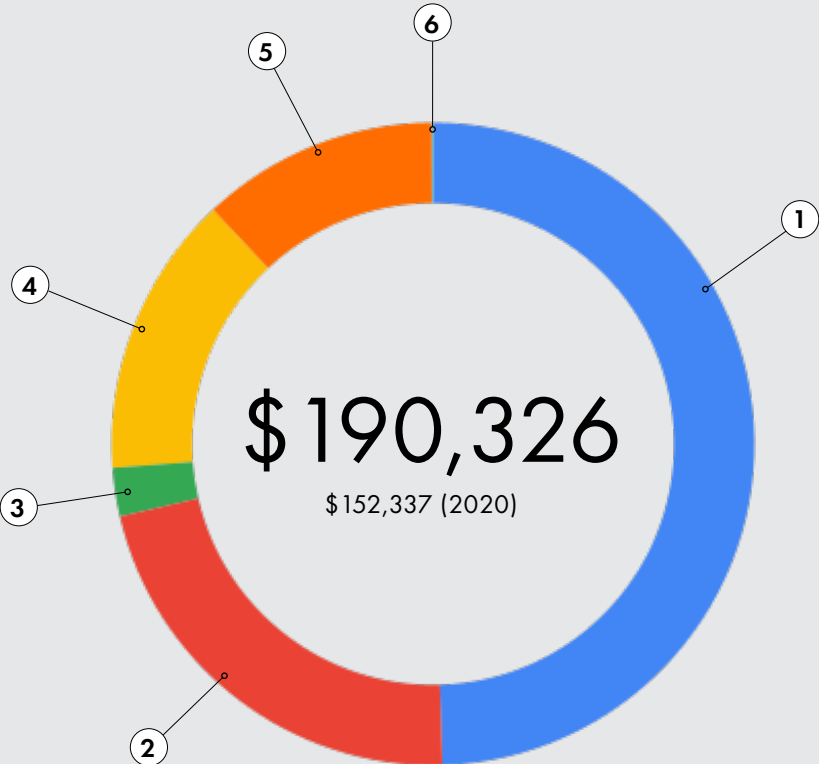
The following pages summarize some of key metrics and data for 2021, including membership numbers (and changes from previous years), our annual revenue and expenses, as well as glance at some of the performance numbers of our events including attendance, partnerships and reach. They provide a birds-eye view of many aspects of our Society and a useful benchmark to compare to previous years.

# Membership



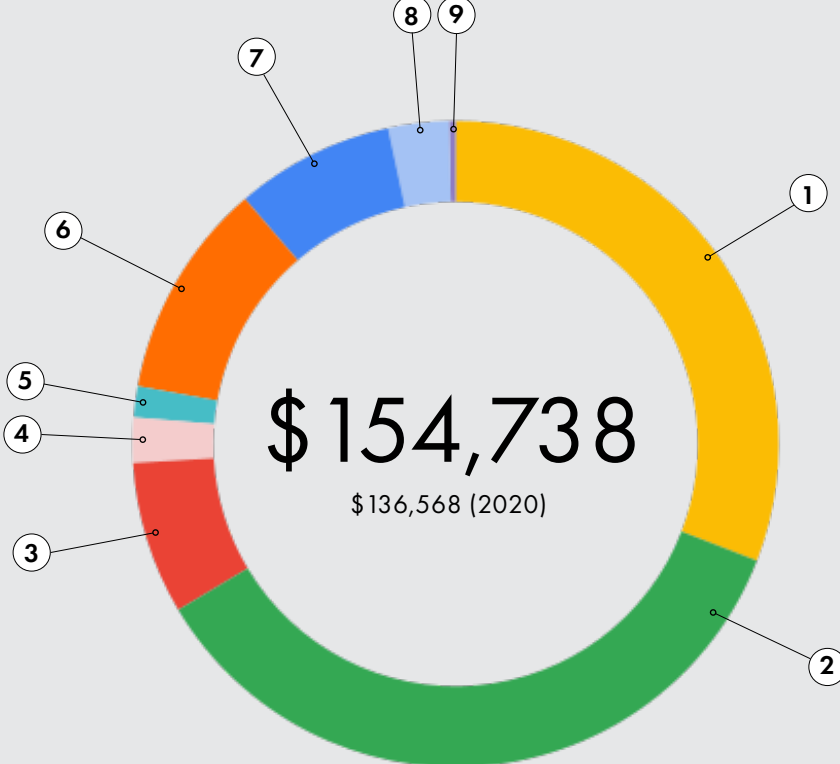
<b>1. Architects</b>	1154	56.9%
<b>2. General</b>	88	4.3%
<b>3. Intern Architects</b>	501	24.7%
<b>4. Licensed Technologists OAA</b>	24	1.2%
<b>5. Students</b>	261	12.9%

# Revenue



<b>1. Membership Dues</b>	\$ 94,292.00	49.5%
<b>2. OAA Per Capita Funding</b>	\$ 41,550.00	21.8%
<b>3. Ticket Sales</b>	\$ 4,638.00	2.4%
<b>4. Special Project Funding</b>	\$ 27,000.00	14.2%
<b>5. Sponsorship</b>	\$ 22,700.00	11.9%
<b>6. Interest Income</b>	\$ 146.00	0.1%

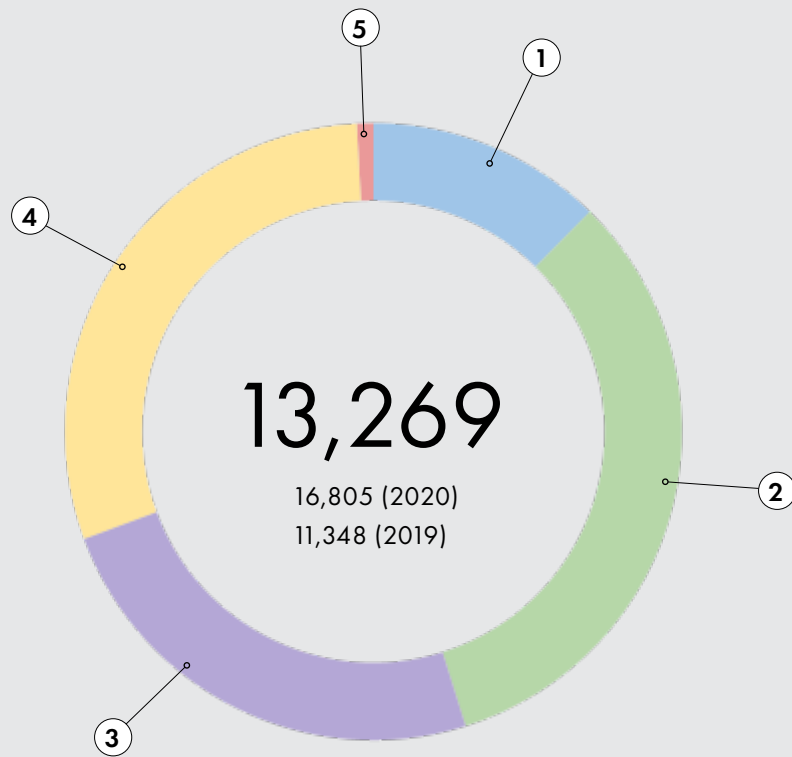
# Expenses



<b>1. Payroll Expenses</b>	\$47,791.00	30.9%
<b>2. Professional &amp; Administrative Fees</b>	\$54,993.00	35.5%
<b>3. Website</b>	\$11,821.00	7.6%
<b>4. Scholarship &amp; Awards</b>	\$3,500.00	2.3%
<b>5. Insurance</b>	\$2,395.00	1.5%
<b>6. Office &amp; General Administrative Costs</b>	\$16,764.00	10.8%
<b>7. TSA Programming</b>	\$12,282.00	7.9%
<b>8. Other Projects</b>	\$4,705.00	3.0%
<b>9. Meetings</b>	\$497.00	0.3%

\* Based on draft financial statements dated March 3, 2022.  
A detailed financial statement can be made available upon request.

## Attendance by Program Area

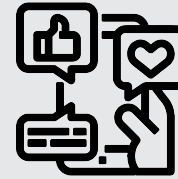


	In Person	Virtual**	Total
1. Lectures	0	1642	1642
2. Tours	301	4051	4352
3. Film	712	2494	3206
4. Community	32*	3922	3954
5. Governance	0	115	115

\* Does not include in person visitors to Gingerbread City

\*\* Includes both live and on-demand virtual programming

## Reach



15,800

### Social Media Followers

Including Instagram, Twitter, Facebook, and LinkedIn.



88

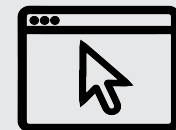
### Events & Publications

Includes all events and virtual tours. Excludes committee meetings, executive meetings, and our bi-weekly bulletins.



13,269

### Attendees & Viewers



24,000

### Website Visitors



EVENTS

## Events

2021 was our first all-digital year, with most of our programming delivered through virtual platforms. It also saw the return of some of our in-person programming - albeit modified to suit this new pandemic context. The following event calendar seeks to capture these events and the people who made it possible.

## 01.21

2021.01.01

### **TSA Playlist | January: Community**

2021.01.12

### **Towards a National Architecture Policy for Canada**

*Info Session and Workshop in partnership with Architectural Conservancy of Ontario Toronto*

SPEAKERS | Toon Dreessen (Rise for Architecture), John Stephenson (Rise for Architecture)

MODERATORS & NOTETAKERS | Toon Dreessen, John Stephenson, Stephanie Mah (ACO Toronto), Pauline Walters (ACO Toronto), Catherine Nasmith (ACO Toronto), Megan Torza (TSA)

2021.01.26

### **Does Canada Need a National Architecture Policy?**

*TSA Urban Affairs Forum as part of the DesignTO Festival*

SPEAKERS | Deborah Wang (DesignTO), Catherine Nasmith (ACO Toronto), Kristy Shortall (Northcrest Development, ULI Toronto), Toon Dreessen (Architects DCA, Rise for Architecture)

MODERATOR | Megan Torza (DTAH, TSA)

2020.01.28

### **Community Care**

*TSA IDEAS Forum in partnership with DesignTO*

SPEAKERS | Jennifer Chan, Steve Hilditch (Hilditch Architect Inc.), Tiffany Shaw-Collinge, Graeme Stewart (ERA Architects), Ya'el Santopinto (ERA Architects), Herb Sweeney (Michael Van Valkenburgh Associates)

## 02.21

2021.02.01

### **TSA Playlist | February: Black History Month**

2021.02.09

### **Enhancing Passive Systems for Thermal Resilience**

*TSA Technical Series*

SPEAKERS | Ted Kesik (Daniels Faculty of Architecture, Landscape and Design, University of Toronto), Aylin Ozkan (Daniels Faculty of Architecture, Landscape and Design, University of Toronto)

## 03.21

2021.03.1  
**TSA Playlist | March: Home**

2021.03.4  
**Annual General Meeting 2021**

2021.03.16  
**Engagement as a Decision Support Tool**  
**TSA Technical Series**

SPEAKER | Nicole Swerhun (Swerhun Inc.)

2021.03.23  
**Meeting the 2030 Challenge: One Step at a Time (Part 2: Air)**  
*Special Lecture*

SPEAKERS | Sandra Dedesko (Harvard University), Jelena Madzarevic (EllisDon), Andy Thomson (Thomson Architecture)

MODERATOR | Bomani Khemet (Daniels Faculty of Architecture, Landscape and Design, University of Toronto)

2021.03.25  
**TSA CONNECT Series | Session 1**  
*Virtual Structured Networking and Mix and Mingle*

SPEAKERS | Tura Cousins Wilson (SOCA Studio), Andrea Katz (IBI Group), Jennifer King (Approach Design), Justin Spec (Brook McIlroy), Jonathan King (BNKC Architects), Golar Jalalpour (DIALOG)

## 04.21

2021.04.01  
**TSA Playlist | April: Earth Day**

2021.04.06  
**Enclosure Design and the Toronto Green Standard**  
*TSA Technical Series*

FEATURED GUESTS | Amy Montgomery (RDH Building Science Inc.), Kelsey Saunders (RDH Building Science Inc.), Erica Barnes (RDH Building Science Inc.)

2021.04.28  
**TSA CONNECT Series | Session 2**  
*Virtual Structured Networking and Mix and Mingle*

FEATURED GUESTS | Julia C. Márquez (IBI Group), Naama Blonder (Smart Density), Ali Lal Mohammadi (Kirkor Architects), Rania Matta (Q4 Architects), Rosa Rahnamafard (IBI Group), Supreet Barhay (WZMH)

## 05.21

2021.05.01  
**TSA Playlist | May: Urban Parks**

2021.05.26  
**TSA CONNECT Series | Session 3**  
*Virtual Structured Networking and Mix and Mingle*

FEATURED GUESTS | Court Sin (Forrec), Deborah Wang (DesignTO), Terry Sin (Norm Li), Orest Boszko (Boszko and Verity), Scott Norsworthy, Sofia Rosemberg (Parsons)

## 06.21

2021.06.01  
**TSA Playlist | June: Queer Space**

2021.06.01  
**Mitigating Bias in Hiring**  
*TSA Technical Series*

SPEAKER | Neil Sainani, Mark Peters (Canadian Centre for Diversity and Inclusion)

2020.06.03  
**Queer Space**  
*TSA IDEAS Forum*

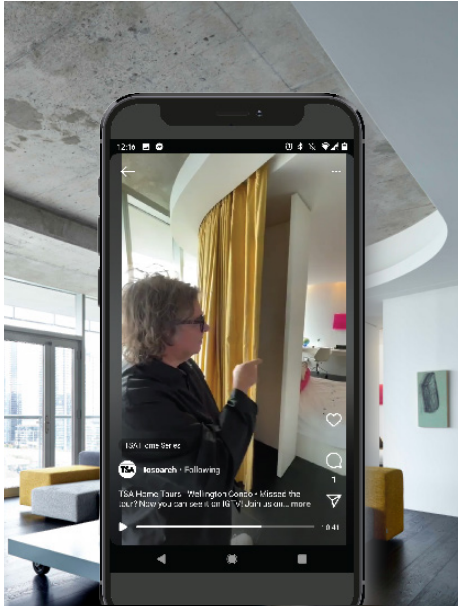
FEATURED GUESTS | Elle Flanders (Public Studio), Tamira Sawatzky (Public Studio), Paniz Moayeri, Paul Dowsett (Sustainable), Stanislav Jurkovic (uoai), Claude Cormier (Claude Cormier et Associés)

MODERATOR | Evan Pavka (Azure Magazine)

2020.06.11  
**TSA Exchange: Inclusion in Construction**  
*TSA Internal Community Forum*

SPEAKERS | Laura Alexim (Turner Fleischer), Nicole Monaco (Chandos Construction), Chris Campbell (The Carpenter's Union of Ontario)

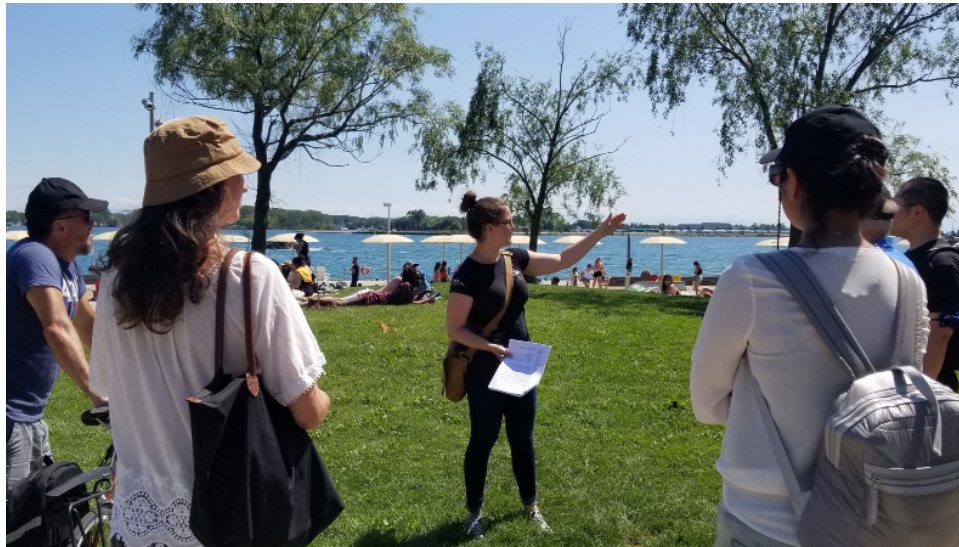
MODERATOR | Russell Pollard (Framework Leadership)



Architect John Shnier toured us through his apartment as part of our virtual Home Tours, an initiative showcasing the homes of our members.



Art, architecture and landscape were the central themes of our Guild Park virtual on-demand tour.



After a long hiatus, our TSA walking tours were back this summer with updated scripts and routes including a new tour exploring the Harbourfront.

## 07.21

2021.07.01  
**TSA Playlist | July: Indigenous Land**

2021.07.20  
**John's Apartment**  
*TSA Home Tour*

TOUR GUIDE | John Shnier (Kohn Shnier Architects)

2021.07.31  
**Virtual Tour | Guild Park**

## 09.21

2021.09.01  
**TSA Playlist | September: Student Showcase**

CONTRIBUTORS | Ali Fard, Anna Leung, Astrid Astudillo, Batoul Faour, Christopher Law + Melody Ekbatani + Mudabber Chughtai, Eric Wang, Professor David Correa + University of Waterloo students, Gemma Robinson + Xavier Fox + Juliano Sisera, Eric Wang + Mark Bennett, Herman Borrego, Hong Ahn, Izzy Mink + Sebastien Lewis, Jamie Harris + Lucy Baird + Sheetza McGarry, Professor Jay Pooley + students, Jikyung Jeon + Maulshree Gupta + Wendy Yuan, Professor John Shnier + University of Toronto students, Nassim Sani, Sofia Karavelis, Valerie Marshall, Xiaoyu (Alice)

## 08.21

2020.09.21  
**TSA Home Tour: Katie's Live-Work Space**

2021.08.07 - 2021.10.24  
**TSA Walking Tours**

TOUR GUIDE | Katie Kurtin (Kathleen Kurtin Architects)

TOUR GUIDES | Alistair Grierson, Anwar Kassas, Daniel Gaito, Daria Forsiuk, Emad Ghattas, Eric Gertner, Felicity Scherk, Francis May, Hector Tuminan, Hengameh Ataie Kia, Judy Jacobs, Kurtis Chen, Pamela Bruneau, Ulysses Valiente, Joël León Danis

## 10.21

2021.10.01 - 2022.10.01

### **Year of Public Art Instagram Series Launch**

2021.10.05

### **TSA Technical Series | Building a Resilient Practice**

TSA Technical Series

SPEAKER | Johanna Hoffmann (Oomph Group)

2021.10.21

### **Volunteer Appreciation Night**

2021.10.27

### **Newcomer in Architecture Info Session** Information Session with CACB and OAA

SPEAKERS | Lashmi Ollivierre (OAA), Claire Hepburn (OAA), Charlene Pineda (CACB), Hyang-Suk Noh (CACB), Jacinthe Goulet (CACB), Joël León Danis (TSA)

MODERATOR | Varsha Kumar (TSA)

## 11.21

2021.11.02

### **TSA CONNECT Series | Session 4**

*Virtual Structured Networking and Mix and Mingle in collaboration with Twenty + Change*

FEATURED GUESTS | Anne-Marie Armstrong (AAMP Studio), David Grant-Rubash (PHAEDRUS Studio), James Chavel (Suulin Architects, Inc.), Joey Giaimo (Giaimo), Shane Laptiste (Studio of Contemporary Architecture), Stephanie Davidson (Davidson Rafailidis)

2021.11.03 - 2021.11.07

### **Architecture and Design Film Festival 2021**

*Hybrid in-person and virtual Film Festival in partnership with ADFE, featuring 4 curated on-demand films with post-screening talks.*

INTRODUCTIONS | Cameron Turvey (Diamond Schmitt)

LAND ACKNOWLEDGEMENTS | Joël León Danis, Samuel Forrest, Tanvi Kundliwal

2021.11.18

### **Members Town Hall: Climate Action in the Profession**

2019.11.30

### **Working with a Quantity Surveyor** TSA Technical Series

SPEAKERS | Stew Kyle (A.W. Hooker)

MODERATOR | Varsha Kumar (TSA)



We were so happy to raise a glass and cheer for our volunteers at our TSA Volunteer Appreciation Night, our only gathering in 2021.



Art was at the forefront in 2021 as we celebrated Toronto's Year of Public Art with a weekly Instagram series showcasing public art in the GTA.



Fall also marked the return of ADFE Toronto, which included both a digital component as well as three in person screenings at the TIFF Bell Lightbox.

## 12.21

2021.12.01

### TSA Playlist | Year of Public Art

2021.12.16 - 2022.01.17

### 2021 Gingerbread City

*Hybrid virtual and physical showcase of gingerbread creations from our members and other gingerbread lovers, building upon the local Annual East End Architects Gingerbread Competition organised by MOSS SUND since 2017. Physical display hosted at the storefront of the Maker Bean Café (Bloor and Dufferin).*

CONTRIBUTORS | Audrey Fung + Danielle Charlton + Grace Yang + Jasmeen Bains, Capsicum, Charmain Wong, GEC Architecture, Elsa Lam + James Mallinson with family, Jocelyn Squires, Joël León Danis, Kurt Kraler, Michelle Chan, MOSS SUND Architects, Pamela + David Bruneau, Sandra F. Smith Architects, The Sweet Group: Quance, Tossell & Barnes, Thomas Guignard



*Our first ever hybrid physical and virtual Gingerbread City was a success, with more than 2k hits on the Virtual Village on our website, and plenty of press coverage. Shown above, physical display in the storefront of the Maker Bean Cafe (Bloor and Dufferin) brought lots of joy and cheer to the Bloordale neighbourhood!*

PEOPLE



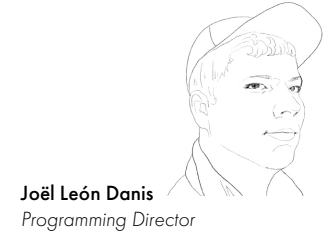
**Megan Torza**  
Chair



**Ana-Francisca de la Mora**  
Vice Chair



**Alana Young**  
Treasurer



**Joël León Danis**  
Programming Director



**Maria Denegri**  
Past Chair



**Jason Dobbin**  
Executive Member



**Varsha Kumar**  
Executive Member



**Charmain Wong**  
Administrator



**Barbora Vokac-Taylor**  
Executive Member



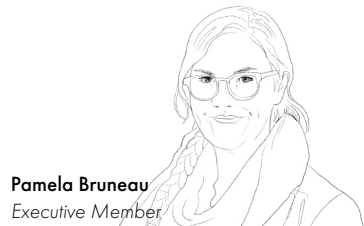
**Kevin McIntosh**  
Executive Member



**Ralph Holmes**  
Co-Lead



**Sarah Garland**  
Administrator



**Pamela Bruneau**  
Executive Member



**Kurtis Chen**  
Executive Member



**Anthony Lombardo**  
Financial Coordinator



**Marta O'Brien**  
Tours Coordinator

TSA Executive, Co-Leads and Staff 2021

Illustrations by Charmain Wong



# People

What we do is only possible thanks to dozens of volunteers who selflessly dedicate countless hours to our Society. The TSA would like to express our enormous gratitude to all those who make our initiatives and programs possible. You are at the very heart of the TSA's work.

## Officers of the Society

Megan Torza  
*Chair*  
*Urban Affairs & IDEAS Forums*

Ana-Francisca de la Mora  
*Vice Chair*  
*Technical Lectures & TSA CONNECT*

Alana Young  
*Treasurer*  
*Doors Open & Building Tours*

Maria Denegri  
*Past Chair*

## Executive Members

Barbora Vokac-Taylor  
*Doors Open and Building Tours*

Kevin McIntosh  
*TSA CONNECT*

Jason Dobbin  
*Student Outreach*

Kurtis Chen  
*Pride Initiatives*

Pamela Bruneau  
*Walking Tours, K-12 & Gingerbread City*

Varsha Kumar  
*Doors Open & Building Tours*

## Initiatives Co-Leads

Ralph Holmes  
*Film Initiatives*

## OAA Council Liaison

Katie Kurtin

## Advisory Board

Antonio Gómez-Palacio

David Sisam

Heather Dubbeldam

Joe Lobko

Meg Graham

Richard Witt

## Support and Administration

Joël León  
*Programming Director*

Sarah Garland  
*Administrator*

Francis May  
*Administrator*

Charmain Wong  
*Administrator*

Anthony Lombardo  
*Financial Coordinator*

Marta O'Brien  
*Tours Coordinator*

## Organizing Committee Members

*Climate Action*

Cindy MacCormack  
Gail Borthwick  
Jeffrey Mitchell  
Juliette Cook  
Kayla Furlone  
Olivia Keung  
Ted Kesik  
*Film*  
Alireza Partovi  
Ciro Diaz  
Daniel Bartosa  
Domitillah Antoinnee  
Ingrid Garcia  
Michelle Chan  
Mitali Dembla  
Otto Ojo  
Peter Sobchak  
Ralph Holmes  
Samuel Forrest  
Stefan Fernandes  
Susan Tang  
Tanvi Kundliwal  
*K-12 Outreach*  
Barb McLean

Elaine Chau  
Hanaa Ali  
Justin Loucks  
Lyn Northey  
Mary Ellen Lynch  
Melissa Verge  
Refah Nanziba  
Ronni Rosenberg  
Sahana Dharmaraj  
Sandra Iskandar  
Tyler Loewen  
Pamela Bruneau  
Jason Dobbin  
*Pride*  
Kurtis Chen  
Eric Wang  
Janice Miyagi  
Kfir Gluzberg  
Samantha Bite  
**Initiatives Volunteers**  
*Tour Guides*  
Alistair Grierson  
Anwar Kassas  
Daniel Gaito

Daria Forsiuk  
Emad Ghattas  
Eric Gertner  
Felicity Scherk  
Francis May  
Hector Tuminan  
Hengameh Ataie Kia  
Judy Jacobs  
Kurtis Chen  
Pamela Bruneau  
Ulysses Valiente  
*Volunteers*  
Diane Schunk  
Jing Li  
*Administrative Volunteers*  
Ryan Falkenberg  
**Speakers**  
Amy Montgomery  
Andy Thomson  
Aylin Ozkan  
Catherine Nasmith  
Chris Campbell  
Claude Cormier  
Deborah Wang

Elle Flanders  
Erica Barnes  
Graeme Stewart  
Herb Sweeney  
Jelena Madzarevic  
Jennifer Chan  
Johanna Hoffmann  
John Stephenson  
Kelsey Saunders  
Kristy Shortall  
Laura Alexim  
Nicole Monaco  
Nicole Swerhun  
Paniz Moayeri  
Paul Dowsett  
Sandra Dedesko  
Stanislav Jurkovic  
Steve Hilditch  
Stew Kyle  
Tamira Sawatzky  
Ted Kesik  
Tiffany Shaw-Collinge  
Toon Dreesen  
Ya'el Santopinto

**Moderators**

Bomani Khemet

Evan Pavka

Megan Torza

Russell Pollard

**Featured Guests**

Ali Lal Mohammadi

Andrea Katz

Anne-Marie Armstrong

Court Sin

David Grant-Rubash

Deborah Wang

Golara Jalalpour

James Chavel

Jennifer King

Joey Giaimo

Jonathan King

Julia C. Márquez

Justin Spec

Naama Blonder

Orest Boszko

Rania Matta

Rosa Rahnamafard

Scott Norsworthy

Shane Laptiste

Sofia Rosemberg

Stephanie Davidson

Supreet Barhay

Terry Sin

Tura Cousins Wilson

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John Shnier

Katie Kurtin

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Friends of Guild Park

Guildwood Village Community  
OrganizationHeba Al-fayez  
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*Co-op Student*

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Helena Grdadolnik

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architectsAlliance

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Diamond Schmitt Architects

DTAH Architects

E.R.A. Architects

Farrow Partnership Architects

IBI Group

Kohn Shnier Architects

Kongats Architects

KPMB Architects

Left Architects

LGA Architectural Partners

MAD Architects

MJMA

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SPONSORS  
+ PARTNERS

## Sponsors, Partners & Collaborators

*The TSA would like to express our enormous gratitude to sponsors, partners and collaborating organizations who through their generous support make our initiatives possible. We couldn't do what we do without you!*

### Program Sponsors

The Carpenters' District Council of Ontario

DTAH Architects Limited

LRI Engineering Inc.

Rockwool

Tremco Roofing & Building

Partners

Quadrangle Architects Limited

### Supporters

Cast Connex

Dialog

LEA Consulting

### Contributors

Montgomery Sisam Architects Inc.

PLANT Architect Inc.

Turner Fleischer Architects Inc.

### Donors

Moss Sund Inc.

### Supporting Studios

DUBBELDAM Inc.

Lebel & Bouliane Inc.

*Interested in becoming a TSA sponsor or partner in a program? We are always looking for new collaborators! Check out our [Sponsorship Prospectus](#), and reach out to us at [tsa@torontosocietyofarchitects.ca](mailto:tsa@torontosocietyofarchitects.ca) and let's start the conversation.*

## About the Toronto Society of Architects

Established in 1887, the Toronto Society of Architects (TSA) is a non-profit volunteer led organization dedicated to bringing people together to discuss, learn and explore around our shared passion for the built environment.

We are committed to the betterment of our city and have played an important advocacy role throughout Toronto's history. We do this through a wide range of programs which foster welcoming and inclusive forums for debate and the exchange of ideas, stimulating critical thinking about the design and building issues of our time.

Our public programming is complemented by initiatives supporting the personal growth and professional development of close to 1900 TSA members.

Membership is open to everyone and welcomes design professionals, students and the general public.

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